

# CEDAR

Care-Environment Development and Re-provision



Cumbria, Northumberland,  
Tyne and Wear  
NHS Foundation Trust



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# What does CEDAR involve?

- New integrated mental health and learning disability medium secure centre of excellence at Northgate Hospital
- Reconfiguration of Ferndene children and young people's mental health unit at Prudhoe, to add medium secure services
- Reprovision of Newcastle and Gateshead Acute mental health in-patient facilities at Bamburgh Clinic, St Nicholas Hospital, Gosforth



# Links to national and local care models

- NHSE New Care Models for Adult Secure Services
- National Transforming Care Programme
- NHSE National Adolescent Medium Secure Services review
- Newcastle and Gateshead  
Deciding Together, Delivering Together Programme



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# New Care Models Partnership Board

- Regional governance structure to ensure effective commissioning alignment
  - Representatives from the regional secure providers
  - NHS Specialised Service Commissioners
  - North East and Cumbria Transforming Care Partnership
  - CCGs across North East and Cumbria
  - Local Authorities
- The NCM Board supports the CEDAR Programme and is involved in monitoring the Programme assumptions, issues and risk log



# National Transforming Care Programme

improving services for people with learning disabilities and autism

- More choice for people and their families
- More care in the community
- Increased individual support
- Greater flexibilities for personal budgets
- Reduced dependence on in-patient beds, reinvesting resources into alternative community services
- Hospital care only for as long as required



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# **CEDAR is fundamentally focused on:**

- Improving patient and staff safety
- Improving quality of treatment and care in fit-for-purpose accommodation / patient-focused facilities
- Co-location and concentration of clinical expertise
- Common standards of treatment, care, support and best practice provided seven days per week
- Addressing insurmountable environmental limitations and risks in existing facilities



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# Greater patient choice and access

- Increased low and medium secure adult in-patient capacity for the northern region
- Sustainable in-patient provision of facilities for children and young people
- Improved access for families and friends – less travelling to distant services
- Greater patient access to outdoor space
- Greater patient access to sports and gym facilities



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# Engagement

- Staff and clinicians currently working in services
- Patient, family and carer focus groups
- Patient Recovery College events
- Local community information events and ongoing dialogue
- Local Authority engagement
  - Morpeth Forum/ Strategic Planning events
- Hebron Parish and Prudhoe Town Councils
- NHSE and NCM Board



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# Capital Costs and affordability

- Estimated CEDAR capital cost £71.9 million
- Successful NHS Capital bid in 2018
- £54.2 million Public Dividend Capital
- Balance of funding from proposed land sales and Trust reserves
- Revenue efficiencies derived from sustainable operational changes, concentration of expertise and co-location of built facilities



# Sources and cost distribution

- From Trust reserves
  - Bamburgh Clinic £3.2 m
- Trust reserves and PDC
  - Ferndene £8.4 m
- PDC and Northgate land sale
  - Northgate MSU and enabling measures £60.3 m



## Proposed bed model

- Adult LSU 42 beds No change
- Adult MSU 74 beds + 15 beds

**Net increase at Northgate +15 beds**

- CYPS MSU 14 beds No change
- CYPS MH 17 beds + 3 beds
- CYPS LD 7 beds - 8 beds\*

**Net decrease in CYPS beds -5**

\*Bed reduction aligned to the national Transforming Care programme shift of resources to alternatives to hospital-based care



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# Northgate site including Adult Medium Secure New Build



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# Impression of new MSU entrance at Ferndene



PRELIMINARY IMAGE | VIEW 01 - MSU ENTRANCE - PROPOSED | 17/12/19 | EL0497 | FERNDENE, PRUDHOE

WWW.EYELEVELCREATIVE.COM



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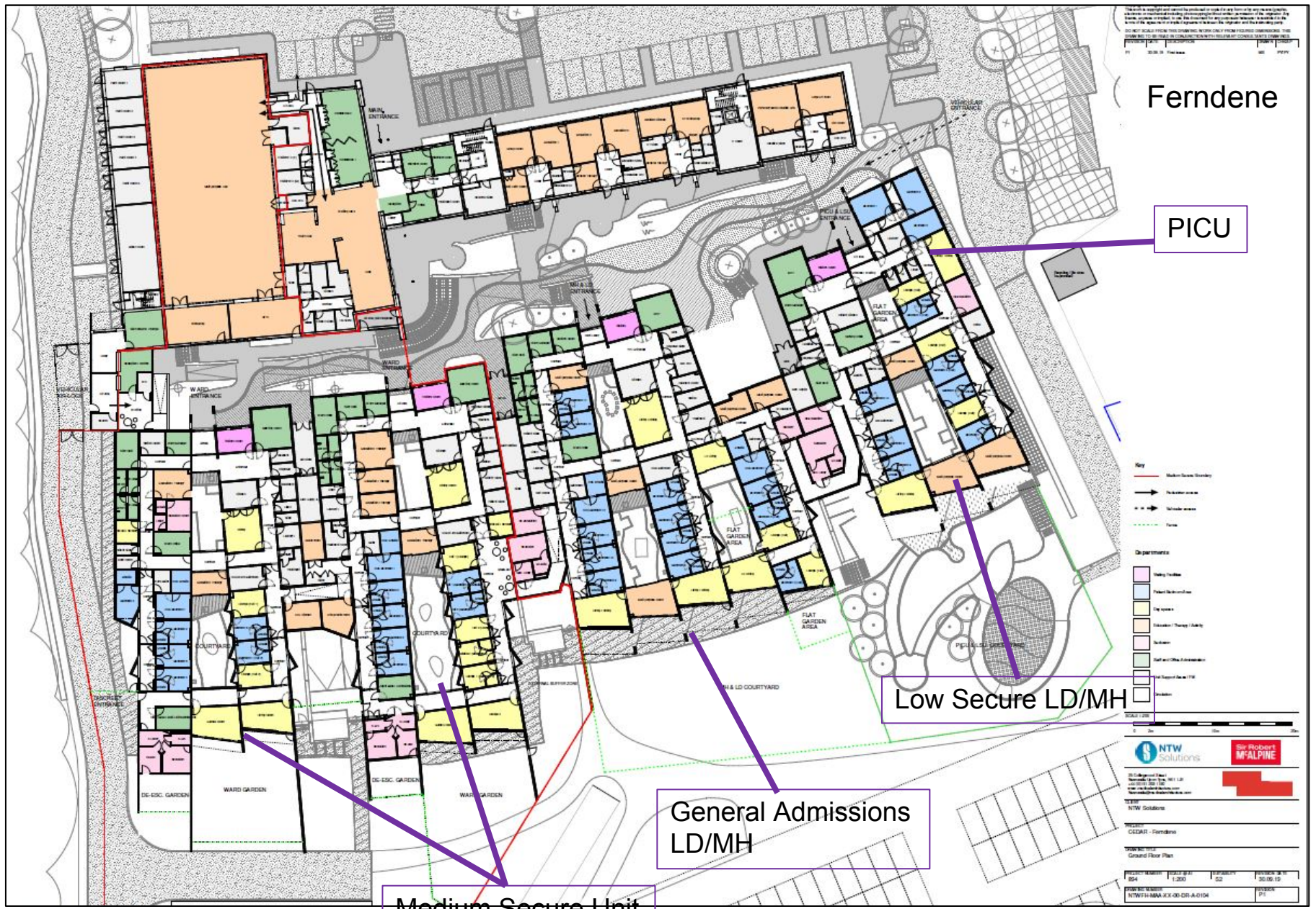


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## Key Milestones

<b>OBC / FBC Process</b>	
OBC to CNTW Trust Board for sign off	2 October 2019
Submit Outline Business Case to NHS England/Improvement/DHSC/HM Treasury	10 October 2019
Initial high level feedback including any significant 'show stoppers' sent to the Trust	15 November 2019
OBC sign off by NHSI / England Delivery Performance and Quality Committee	11 February 2020
FBC to CEDAR Board for sign off	7 May 2020
<b>FBC to CNTW Trust Board for sign off</b>	<b>29 May 2020</b>
Submit Full Business Case to NHS England/Improvement/DHSC/HM Treasury	1 June 2020
<b>FBC sign off by NHSI / England Delivery Performance and Quality Committee</b>	<b>25 September 2020</b>



# Key Milestones

Main Scheme Construction	
Commence MSU site establishment works at Northgate	3 August 2020
<b>Start construction on Northgate new build</b>	<b>9 November 2020</b>
Commence mobilisation to Ferndene	30 November 2020
Commence refurbishment and extension to Ferndene Phase 1	4 January 2021
Complete refurbishment and extension to Ferndene Phase 1	29 October 2021
Complete decant of service users and staff to Phase 1	24 December 2021
Commence refurbishment and extension to Ferndene Phase 2	10 January 2022
<b>Complete refurbishment and extension to Ferndene Phase 2</b>	<b>25 November 2022</b>
Complete decant of service users and staff to Phase 2	23 December 2022
Commence Bamburgh mobilisation	9 January 2023
<b>Complete construction on Northgate new build</b>	<b>3 February 2023</b>
Move patients from Bamburgh and KDU into new build	3 March 2023
Commence Bamburgh extension (post decant)	6 March 2023
Complete Bamburgh extension and refurbishment	22 December 2023

